



CERTIFICATE
OF MEMBERSHIP
— 2025-26 —

test

Proud Member
National Restaurant Association of India
- The Voice of the Indian Restaurant Industry -

Membership Number: 4127

Validity: March 31, 2027



A handwritten signature in black ink, appearing to read 'Sagar Daryani'.

SAGAR J DARYANI

President

A handwritten signature in black ink, appearing to read 'Thomas Fenn'.

THOMAS FENN

Honorary Jt. Secretary

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